

October 7, 2026

To:

Members of the West-Wide Governance Pathways Initiative Launch Committee and Initial Formation Board of the Regional Organization for Western Energy, Inc. (ROWE)

RE: Recognizing the Seating of the ROWE Board and Expressing Appreciation

Dear Colleagues,

We write to recognize and celebrate the completion of this phase of your work in our collective journey toward a more integrated, resilient, and efficient Western electric wholesale market. As the original signatories and their successors to the July 14, 2023 letter, as well as new colleagues who support this vision, we express our deep appreciation for your commitment and collaborative spirit in advancing this vision. That letter identified the opportunity for a unified Western market—maintaining the benefits of existing market platforms while expanding independent regional governance. The seating of the inaugural Regional Organization for Western Energy (ROWE) board marks an essential step in that journey.

Three years of work is difficult to summarize so we simply commend the West-Wide Governance Pathways Initiative (WWGPI) Launch Committee for successfully guiding this complex effort. You translated our ambition into concrete organizational action—developing the governance framework that includes critical consumer voices and protections and overseeing the Formation Board’s detailed and careful work to stand up the Regional Organization for Western Energy (ROWE) as an independent regional entity. The Formation Board – a volunteer, stakeholder board – has adopted bylaws, secured 501(c)(3) status, approved an initial budget and raised startup funding. You have also prepared reams of materials to enable the inaugural board to quickly absorb three years and thousands of hours of work by dozens of organizations and individuals from across the West.

Your efforts have now culminated in the successful transition to a newly seated ROWE Board. The Board you selected is composed of extraordinarily skilled leaders who have experience across the breadth and depth of the Western Interconnection.

Now, with the seating of the inaugural ROWE Board and the ongoing establishment of ROWE’s staffing, public-interest protections, and market oversight structure, we recognize the significance of this moment. Your diligence, inclusivity, and technical sophistication

have created a foundation for the new ROWE Board to continue developing the governance necessary to support broad voluntary participation.

We also take this opportunity to reaffirm the goals of our 2023 letter as the ROWE Board takes up its work:

- A broad market footprint that eliminates seams and maximizes consumer benefits;
- A governance structure that is independent, transparent, and representative of all Western states;
- A framework that maintains and expands the substantial benefits delivered by EDAM and WEIM while avoiding duplicative infrastructure or degradation of existing gains.

The work ahead remains challenging. The foundation you collectively built provides a credible and regionally supported path to achieving the market integration we envisioned.

We extend our sincere gratitude for your service and for the countless hours of analysis, consultation, negotiation, and coordination that have brought the regional community to this point. To all who have contributed—regulators, utilities, consumer coalitions, advocates, and market participants—your leadership, collaboration, and determination have brought this vision within reach.

Thank you for your outstanding commitment and congratulations on reaching this important milestone.

Sincerely,

/s/ John Reynolds

John Reynolds, President
California Public Utilities Commission

/s/ Letha Tawney

Letha Tawney, Chair
Oregon Public Utility Commission

/s/ Siva Gunda

Siva Gunda, Vice Chair
California Energy Commission

/s/ Les Perkins

Les Perkins, Commissioner
Oregon Public Utility Commission

/s/ Kevin Thompson

Kevin Thompson, Commissioner
Arizona Corporation Commission

/s/ Karin Power

Karin Power, Commissioner
Oregon Public Utility Commission

/s/ Brian Rybarik

Brian Rybarik, Chair
Washington Utilities and Transportation
Commission

/s/ Pat O'Connell

Pat O'Connell, Chair
New Mexico Public Regulation
Commission

/s/ Milt Doumit

Milt Doumit, Commissioner
Washington Utilities and Transportation
Commission

/s/ Gabriel Aguilera

Gabriel Aguilera, Commissioner
New Mexico Public Regulation
Commission

/s/ Ann Rendahl

Ann Rendahl, Commissioner
Washington Utilities and Transportation
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/s/ Greg Nibert

Greg Nibert, Commissioner
New Mexico Public Regulation
Commission

/s/ Hayley Williamson

Hayley Williamson, Chair
Public Utilities Commission of Nevada

/s/ Randy Brown

Randy Brown, Commissioner
Public Utilities Commission of Nevada